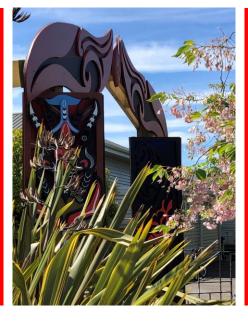


# He Puna Karumata Leeston Consolidated School

### Strategic Goals and Annual Plan 2025-2028

Leeston Learners: *LEGENDS* in the making



Mā to pou, te whare e tū ai

By its pillars, the house will

stand



### Our Vision

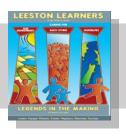
#### To support our tamariki to become Leeston LEGENDS:-

- Leaders
- Engaged in their learning
- Gathering information from a variety of sources
- Excelling in their chosen field
- Able to Negotiate and being Determined to Succeed.









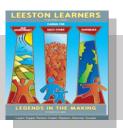
# Our Values



Caring for ourselves
Caring for each other
Caring for our environment







## Strategic Goals

#### Teaching and Learning

To deliver a balanced, innovative curriculum that connects, inspires and challenges

#### Strategic Initiatives:

- Strengthen our local curriculum, respond to progress, and reinforce learning partnerships with parents and whānau
- Introduce interventions to support structured literacy and numeracy

#### Success Indicators:

- All students will be emotionally, behaviourally and cognitively engaged in a relevant and localised curriculum.
- Reporting of students progress will be regular and consistent.

#### **Environment**

To enhance our learning spaces both indoor and out, to support students' wellbeing and learning

#### Strategic Initiatives:

- Embed PB4L school-wide framework
- Develop our physical environment to meet the learning, emotional, social and physical needs of our Tamariki

#### Success Indicators:

- Positive behaviour and learning will be complimentary.
- The physical environment will provide appropriate play and learning stimulation.

#### **Community Connections**

To foster a strong sense of belonging and connection in our community

#### Strategic Initiatives:

- Ensure To Āo Māori is visible across our Kura.
- Implement wellbeing Initiatives planned through Nga Mātāpuna o te Waihora Kāhui Ako.

#### Success Indicators:

- Te Reo Māori and tikanga Māori will be meaningfully incorporated into everyday life.
- Teachers and leaders will have the skills to effectively support their own and their students' wellbeing.

	2025			2026			2027			2028					
Roadmap	T1 T2	ТЗ	T4	T1	T2	ТЗ	T4	T1	T2	ТЗ	T4	T1	T2	ТЗ	T4
TEACHING AND	All teachers pa the delivery of structured lite across the kur	f a consister racy frame	nt	Embed consistent practices in teaching structured literacy school wide		Embed consistent practices in teaching structured literacy school wide		Sustain consistent practices in teaching structured literacy school wide							
LEARNING  To deliver a balanced, innovative curriculum that connects, inspires	Attendance							Embed consistent practices in teaching structured maths school wide		Sustain consistent practices in teaching structured maths school wide					
and challenges.	connects, mapries			Move to online reporting		Review reporting to parents		Consolidate effective practice							
Investigate, plan, fund, a ENVIRONMENT			and build	a bike trac	k	Monitor r	_		ate the bu	ilding of n	ew				
To enhance our	Follow 5YA plan to carpet senior rooms			Follow 5YA plan heating upgrade		Follow 5YA plan lighting upgrade		Initiate new 5YA plan							
learning spaces both indoor and out, to support students' wellbeing and	Embed PB4L practices and initiate tier 2 systems and processes.			Embed Tier 2 systems and processes		Review da		tain Tier 2 s	ystems						
learning	Embed Te Whare Mauri Ora principles in all that we do.			Follow Kahui Ako Strategic Plan		Review Kahui Ako Strategic Plan									
COMMUNITY CONNECTIONS	Staff using EDGE app and Class Dojo for all communications			Enhance English Learning progammes		_	n relations apū`, and i	hips betwee wi	en						
To foster a strong sense of belonging	Consult re co-hort Plan and implement entry			: Kāhui strategy for successful transitions		rom ECE to	o school.								
and connection in our community	Investigate Kapa haka uniforms for junior school  Consult re the design of our new logo and in communications.				d initiate it	on all									

Key metrics	What success looks like	Key measures (summary)
TEACHING AND LEARNING  To deliver a balanced, innovative curriculum that connects, inspires and challenges	All students will be emotionally, behaviourally and cognitively engaged in a relevant and localised curriculum.	<ul> <li>The curriculum reflects the needs of our student community</li> <li>Mid year data shows at or above achievement past 70%.</li> <li>All staff formally observed as per PGC and feedback and next steps identified.</li> <li>Reporting of student progress will be regular and consistent.</li> <li>End of year data shows achievement targets have been met.</li> </ul>
ENVIRONMENT  To enhance our learning spaces both indoor and out, to support students' wellbeing and learning	Positive behaviour and learning will be complimentary.  The physical environment will provide appropriate play and learning stimulation.	<ul> <li>All students and staff individual differences are embraced and all feel a sense of belonging. Student wellbeing is monitored and recognized- progammes are implemented to reflect wellbeing issues.</li> <li>The physical environment will provide appropriate play and learning stimulation for the needs of all students.</li> <li>Learning spaces, including inside and out, meet the emotional, social and physical needs of our tamariki.</li> </ul>
COMMUNITY CONNECTIONS  To foster a strong sense of belonging and connection in our community	Te Reo Māori and tikanga Māori will be meaningfully incorporated into everyday life.  Teachers and leaders will have the skills to effectively support their own and their students' wellbeing	<ul> <li>Te Reo Māori and tikanga Māori will be meaningfully incorporated into everyday life. Our community is invested in and takes collective responsibility for students wellbeing.</li> <li>Staff and students understand the behaviour matrix and articulate what each behaviour looks like, sounds like and feels like.</li> <li>Students' well-being is monitored and programmes are implemented to reflect wellbeing issues.</li> </ul>

ANNUAL PLAN: GOAL 1	To deliver a balanced, innovative	e curriculum that connects,	inspires and challenges			
Outcome:  All students will be emotionally, behaviourally and cognitively engaged in a relevant and localised curriculum.	<ul> <li>Measures:</li> <li>Mid year data shows at or above achievement past 70%.</li> <li>All staff have been formally observed as per PGC and feedback and next steps identified.</li> <li>Reporting of student progress will be regular and consistent.</li> <li>End of year data shows achievement targets have been met.</li> </ul>					
Key Actions	Accountable	Responsible	Resources	Complete by		
Introduce the why, how and what of IDEAL	Principal	All staff	1 TOD. \$2785	Week 1, T1, 2025		
IDEAL coach to work with staff modelling, observing and coaching teachers in teaching structured literacy	Principal	All staff	\$4550 per term	Week 10, T4 2025		
Team leaders utilise internal review processes from Leading Edge PLD through Evaluation Associates	Principal	Team Leaders	2 Release days term 1 Release termly	Termly		
Research and visit local school(s) with recommended structured maths programmes already implemented.	Principal	Deputy Principal, Team Leaders	Release day	Week 8, T1 2025		
Identify and engage preferred PLD provider for structured maths	Deputy Principal	Deputy Principal, Team Leaders	Release day x 1 per person for visits and report-back prep	Week 7, T1 2025		
Review EDGE online reporting and decide on plan	Principal	Assistant Principal		Week 2, T2 2025		
Attend PB4L and Tier 2 training sessions and action with staff at subsequent staff meetings.	Principal	PB4L leads Deputy Principal, Team Leaders LSC	16 hours per staff member	Week 10, T4 2025		
All staff attend TODs on implementing structured numeracy	Kahui Principals	All staff	MOE release days allocated	To be decided		

ANNUAL PLAN: GOAL 2	To enhance our learning spaces	enhance our learning spaces both indoor and out, to support students' wellbeing and learning					
Outcome:  Positive behaviour and learning will be complimentary.	<ul> <li>Measures:</li> <li>The physical environment will provide appropriate play and learning stimulation for the needs of all students.</li> <li>Learning spaces, including inside and out, meet the emotional, social and physical needs of our tamariki.</li> </ul>						
Key Actions	Accountable	Responsible	Resources	Complete by			
Re-introduce the behaviour matrix to all staff. Staff re-introduce matrix to children using lesson plans adapted to suit level and need	Principal	PB4L team	Staff meeting	Week 10, T1, 2025			
Embed Te Whare Mauri Ora principles in all that we do.	Principal	All staff		Week 10, T1, 2025			
Whole school acknowledgement system is strengthened.	Principal	PB4L team	\$1000	Week 10, T2, 2025			
Team to attend training days in PB4L and Tier 2	Principal	PB4L team	release	Term 3, 2025			
Investigate, plan for, fund and build a bike track	Principal	Principal/BOT	\$20,000	Week 10, T4, 2025			
Carpet Senior rooms	Principal	Principal/BOT	\$8,000	Week 10, T4, 2025			
Heating and lighting upgrade	Principal	Principal/BOT	\$15,000	Week 10, T4, 2025			

ANNUAL PLAN: GOAL 3	To foster a strong sense of belonging and connection in our community						
Outcome:  Te Reo Māori and tikanga Māori will be	Measures:  • Staff and students understand the behaviour matrix and articulate what each behaviour looks like, sounds like and feels like.						
meaningfully incorporated into everyday life  Teachers and leaders will have the skills to effectively support their own and their student's well-being.	Students' well-being is monitored and programmes are implemented to reflect wellbeing issues.						
Key Actions	Accountable	Responsible	Resources	Complete by			
Review reporting to parents and investigate EDGE options for on-line reporting.	Principal	Assistant Principal	Time	Week 10, T1, 2025			
WST, AST and lead discuss and start developing initiatives relating to Kahui Strategic Plan	Kahui Leadership Team	WST, AST, Lead	Time	Week 3, T1, 2025			
Purchase new Kapa haka uniforms and investigate junior kapa haka uniform options.	Principal	Cultural Lead	\$4000	Week 1, T1, 2025			
Consult with community on co-hort entry	Principal	All teachers		T1 2025			
Continue developing school logo, and consult with key stake holders.	Principal	Cultural Lead SLT	\$5000	Week 10, T2, 2025			

STUDENT ACHIEVEMENT TARGET 2025	CURRICULUM AREA: ENGLISH (	READING AND WRITING)				
Annual Targets	Baseline Data					
The percentage of males achieving at or above their expected curriculum level in <b>reading</b> is increased, with particular emphasis on males in Year 4 (2025).	At the end of 2024, 70% of our male students were achieving at or above their expected curriculum level in reading, compared to 81% of our female students. At the end of 2024, 38% of our Year 3 males were achieving at or above their expected curriculum level in reading.					
The percentage of students in Year 4 (2025) achieving at or above their expected curriculum level in <b>writing</b> is increased, with a particular emphasis on Year 4 males.	At the end of 2024, 37% of Year 3 students were achieving at or above their expected curriculum level in writing.  At the end of 2024, 31% of our Year 3 males were achieving at or above their expected curriculum level in writing.					
The percentage of males in Year 5 (2025) achieving at or above their expected curriculum level in <b>writing</b> is increased.	At the end of 2024, 42% of our Year 4 mal	es were achieving at or above their	expected curriculum level in writing			
Key Actions	When and Who	Resources	Review Mid-Year	Review End-Year		
Identify the males in targeted groups who were working towards meeting expected curriculum levels at the end of 2024.	Principal, LSC, Team Leaders and teachers, Literacy Focus Group, SLA by mid term 1	TA support. RTLB, as required				
Analyse achievement data to pinpoint key areas of learning for Focus. Identify strategies that will assist with instruction in these areas.	Principal, LSC, Team Leaders and teachers, Literacy Focus Group, SLA by end term 1					
Implement regular communications with whānau, focusing on positive communications, early identification of any issues and the provision of support	Principal, LSC, Team Leaders and teachers, Literacy Focus Group, SLA as required					
Engage in iDeal PLD and implement learning programmes which include strategies in explicit teaching and structured literacy.	Leaders and teachers, LSC, SLA across the year	Coaching in iDeal framework				
Observe other teachers taking reading and writing lessons at these levels of the school or at other schools. Observation focus is on the strategies used by the teacher and the students' response to them. The overarching question is "How could I use this in my own teaching of literacy?"	Teachers	CRT time				
Gather data at mid and end of year. Discuss progress. Strategies will be critiqued, discussed, examined and adapted where required.	Focus group, Teachers, Team Leaders					
Utlise e-learning opportunites as appropriate	Teachers, LSC					
Seek support from outside agencies as required eg	Leadership Team, LSC, SENCO					

RTLR RTLit MOF learning support

STUDENT ACHIEVEMENT TARGET 2025	CURRICULUM AREA: MATHEMATICS					
Annual Targets	Baseline Data					
The percentage of students in Year 4 achieving at or above their expected curriculum level in <b>maths</b> is increased, with particular emphasis on females in Year 4 (2025).	At the end of 2024, 47% of our Year 3 students were achieving at or above their expected curriculum level in maths.  At the end of 2024, 39% of our Year 3 females were achieving at or above their expected curriculum level in maths.					
Key Actions	When and Who	Resources	Review Mid-Year	Review End-Year		
Identify the females in targeted group who were working towards meeting expected curriculum levels at the end of 2024.	Principal, LSC, Team Leaders and teachers, Numeracy Focus Group, by mid term 1	TA support. RTLB, as required				
Analyse achievement data to pinpoint key areas of learning for focus. Identify strategies that will assist with instruction in these areas.	Principal, LSC, Team Leaders and teachers, Numeracy Focus Group, by end term 1					
Implement regular communications with whānau, focusing on positive communications, early identification of any issues and the provision of support	Principal, LSC, Team Leaders and teachers, Numeracy Focus Group, SLA as required					
Engage in PLD and implement learning progammes which include strategies in explicit teaching eg ALiM, Numicon	Leaders and teachers, LSC, SLA across the year	Coaching in NUMICON framework				
Observe other teachers taking maths lessons at these levels of the school or at other schools. Observation focus is on the strategies used by the teacher and the students' response to them. The overarching question is "How could I use this in my own teaching of literacy?"	Teachers	CRT time				
Gather data at mid and end of year. Discuss progress. Strategies will be critiqued, discussed, examined and adapted where required.	Focus group, Teachers, Team Leaders					
Utlise e-learning opportunites as appropriate	Teachers, LSC					
Seek support from outside agencies as required eg RTLB, RTLit, MOE learning support	Leadership Team, LSC, SENCO					